



हिमाचल प्रदेश केन्द्रीय विश्वविद्यालय
Central University of Himachal Pradesh

[Established under the Central Universities Act 2009]



*In Pursuit of Inclusive Access &
Excellence in Higher Education*

Vision Document & Strategic Plan

Vision Document & Strategic Plan

As Approved by the
Executive Council (Meeting held on 24th July 2010)
Academic Council (Meeting held on 10th July 2010)



Central University of Himachal Pradesh

[Established under the Central Universities Act 2009]

PO Box 21, Dharamshala, District Kangra, Himachal Pradesh [India] - 176215
Email: askus.cuhimachal@gmail.com, Website: www.cuhimachal.ac.in



Preface

P rime Minister in his address to the nation on August 15, 2007, announced a series of New Initiatives in Higher Education including the establishment of a Central University in all those States that did not have a Central University so far. Subsequently, the 11th Five-Year Plan (2007-12) provided for the establishment of 16 new Central Universities in the identified states. Accordingly, the Central University of Himachal Pradesh (CUHP) was established under the Central Universities Act 2009 (No. 25 of 2009) of Indian Parliament, which received Presidential assent on 20th March 2009. The University became functional with the first Vice Chancellor assuming charge on 20th January 2010.

The Central University of Himachal Pradesh (CUHP) will have its Headquarter in Dharamshala with two campuses located in Dharamshala and Dehra, both in the Kangra District of Himachal Pradesh. Based on the recommendations of the Central Site Selection Committee comprising Prof. D.P. Singh (Vice Chancellor, BHU), Shri Sunil Kumar (Additional Secretary, MHRD), Dr. Renu Batra (Joint Secretary, UGC) and Professor Furqan Qamar (Vice Chancellor, CUHP), the land for the two sites has already been identified and presently papers are being prepared by the District Administration for the diversion and transfer of land to the Central University of Himachal Pradesh.

Identification of sites for the location of the University and allotment of land, besides the availability of the required funds for the development of the University, are necessary pre-requisites. While these issues were being addressed on priority, the University accorded highest priority to develop its conceptual framework, vision, strategic plan, detailed design and academic architecture. In order to make a mark in the arena of higher education and to be able to attain excellence, it was felt necessary to design schools, departments, centres, and academic programmes that are most relevant to the contemporary needs benchmarked with the best practices in terms of curricular framework and governance practices.

This in view, the University took upon itself to develop its Vision Document and Strategic Plan indicating the implications of the locational context and mandates of the University and detailing the ideas in terms of the academic architecture, curricular framework, programmes of studies, physical architecture, financial requirements and phasing and roll out plan. The draft was thoroughly discussed and deliberated upon in a two-day Brainstorming Workshop organised by the University in Shimla (HP) on 15-16th April 2010.

This document is a culmination of the efforts of the university and immensely valuable comments and suggestions made by the distinguished participants of the Brainstorming Workshop (Annexure I) and, I on behalf of the University and personally also, would like to sincerely thank each one of them.

Academic Council of the University, in its first Meeting held on 10th July 2010, unanimously expressed its appreciation for this Vision Document and Strategic Plan of the University and noted with satisfaction that this is how the process for the establishment of a new university must begin. Members made valuable suggestions for further improvements. This document is revised in the light of the suggestions made by the Academic Council and the Executive Council of the University and I would like to express my most sincere thanks to each member individually by name for their valuable contribution and guidance.

Prof. Furqan Qamar
Vice Chancellor

Participants of the Brainstorming Workshop on Vision Document & Strategic Plan (15-16 April, 2010)



Row 1(LtoR) : Prof. Aruna Ramani Grover, Shri Amitabha Bhattacharya, Prof. S.P. Thyagarajan, Prof. M. Anandkrishnan, Prof. Furqan Qamar, Prof. V.R. Mehta, Prof. G.D. Sharma, Shri Syed Shahid Mahdi & Prof. K.B. Powar

Row 2(LtoR) : Dr Santosh Patiyal, Prof. Jagdeep S. Chhokar, Dr. M. Luqman, Prof. P. K. Ahluwalia, Prof. Sudhanshu Bhushan, Dr. Apoorvanand, Prof. S.M. Ashraf & Prof. A.M. Pathan

Row 3 (LtoR) : Shri J.M. Awasthi, Dr. Dinkar Burathoki, Prof. Tej Pratap, Dr. Shrikant Baldi, Prof. Raju Chandrashekhar, Prof. Z.H. Khan, Dr. Shashi K. Dhiman & Dr. B.S. Baswan

Not seen in the Photograph: Prof. Pulin B. Nayak, Prof. Akhtarul Wasey,
Dr. Renu Batra

Participants of the first Academic Council of the Central University of Himachal Pradesh



Sitting (L to R) : Shri Saurabh Shrivastava, Prof. B.B. Dhar, Prof. Mohammad Miyan, Prof. Furqan Qamar, Prof. Kamal Singh, Prof. Tapati Basu, Prof. Y. Narsimhulu

Standing (L to R) : Prof. Arvind Agrawal, Prof. Sudhanshu Bhushan, Prof. Shyam Menon, Prof. Devi Singh, Prof. Pulin B. Nayak, Prof. Ramesh C Sharma, Prof. Anil K. Singh, Prof. R.S. Dubey, Prof. Yogender S Verma

(Prof. Peter deSouza, Prof. Vibha Chaturvedi, Prof. V.S. Pandey, Prof. M. Shamim Jairajpuri, Prof. Deepak Pental & Prof. Faizan Ahmad are not seen in the photographs as they could not attend the first meeting of the Academic Council)

Participants of the first Executive Council of the Central University of Himachal Pradesh



(L to R) : Shri R.D. Sahay, Prof. A.N. Rai, Prof. S.P. Singh, Prof. S.P. Thyagarajan, Prof. Furqan Qamar, Dr. D.S. Rathore, Prof. V.S. Vyas, Prof. D.T. Khathing & Prof. Yoginder S. Verma

Prof. N. Sathyamurthy & Prof. Pritam Singh are not seen in the photograph as they could not attend the first meeting of the Executive Council; Dr Shrikant Baldi attended the meeting but could not participate in the group photograph)

Table of Contents

1. Chapter1: Vision, Mission, Objectives & SWOT	1-6
a. Genesis	1
b. Location	1
c. Territorial Jurisdiction	1
d. Vision 1	
e. Mission	2
f. Objectives	3
g. Salient Features	3
h. Action Plan	4
i. SWOT Analysis	5
3. Chapter 2: Academic Architecture of the CUHP	7-11
a. Academic Organisation of the CUHP	7
b. Schools, Departments and Centres of Studies	7
4. Chapter 3: Curricular Framework & Programme of Studies	12-20
a. Curricular Framework	12-14
i. Guiding Principles	12
ii. Learner-Centred Approach	12
iii. Holistic Approach to Higher Education	12
iv. Focus on In-depth-Learning	12
v. Linked to Research & Scholarship	12
vi. Based on Feedback, Evaluation & Review	12
vii. Based on Total Learning Outcomes (TLO)	13
viii. Evaluation based on Total Student Effort (TSE)	13
ix. Choice-Based-Credit System	13
x. Assignment of Credits	14
xi. Course Catalogue	14
xii. Detailed Course Outline	14
b. Programme of Studies	14-19
i. Standard UG/PG/RD Programmes	14
ii. Innovative Multidisciplinary, Modular Programmes	15
iii. Innovative UG Programme	16
iv. Innovation PG Programme	16
v. Innovation RD Programme	17
vi. Computation of Credits for Publication Works	18

vii.	Computation of Credits for Teaching Assistantships	18
viii.	Examination, Assessment & Evaluation	18
ix.	Grading System	19
x.	Awards of Degrees	19
5.	Chapter 4: General Policies Pertaining to Admission, Fee, Governance & Administration	21-23
a.	Admission Policy-Talent Search	21
b.	Full-time and Part-time Programmes	21
c.	Fee Policy & Fee Structure	21
d.	Governance & Administration	22
e.	ICT, IT Integration & ERP	22
f.	Outreach Programme & Community Networking	23
6.	Chapter 5: Faculty & Manpower Planning	24-26
a.	Faculty Requirements	24
b.	Strategies for attracting Quality Faculty	25
c.	Administrative, Non-teaching and Support Staff	26
7.	Chapter: Physical Architecture	27-28
a.	Guiding Principles	27
b.	Zoning & Campus Layout	27
c.	Physical Infrastructure	27
8.	Chapter 7: Financial Implications, Phasing & Roll Out Plan	29-31
a.	Gross Financial Requirements for Capital Investment	29
b.	Phasing & Roll Out Plan	29
c.	Possibility of PPP in Infrastructure Development	30
d.	Gross Annual Recurring Expenses	30
e.	Annual Outflow of Recurring Expenses	30
f.	Cost Recovery & Other Sources of Income	31
g.	Strategies for Development	31
9.	Annexure:	32-51
a.	Annexure A: Course Catalogue & Detailed Course Outline	32
b.	Annexure B: Detailed Projections of Faculty Requirements	33-36
c.	Annexure C: Detailed Projections of Staff Requirements	37-38
d.	Annexure D: Detailed Requirements of Physical Facilities & Infrastructure	39-46
e.	Annexure E: Financial Implications of Infrastructure Development	47
f.	Annexure F: Phasing & Roll Out Plan for Permanent Campuses	48-49
g.	Annexure G: Details of Recurring Expenses on Faculty Salaries	50
h.	Annexure H: Distinguished Participants of the Brainstorming Sessions	51